



# CORPORATE GOVERNANCE REPORT

## Company's philosophy on corporate governance

Corporate governance at Trident cares for the overall well-being and welfare of every constituent of the system and takes into account the stakeholders' interest at every business decision.

The Company is committed to pursue growth by adhering to the highest national and international standards of Corporate governance. The Company's philosophy on Corporate governance is based on following principles:

- Lay solid foundation for management
- Structure the Board to add value
- Promote ethical and responsible decision-making
- Safeguard integrity in financial reporting
- Make timely and balanced disclosures
- Recognise and manage business risks
- Respect the rights of the shareholders
- Encourage enhanced performance
- Remunerate fairly and responsibly
- Recognise the legitimate interest of the stakeholders
- Legal and statutory compliances in its true spirit

The Board of the Company has adopted combined code of Corporate governance and conduct based on the principles of good Corporate governance and best management practices being followed globally besides complying with the needs of the law of land. The Combined Code of Corporate Governance and Conduct is available on the official website of the Company – [www.tridentindia.com](http://www.tridentindia.com).

## Board of Directors

As on the date of report, the Board comprised of six Directors, of which about 66 percent are Non-executive and Independent directors. The Company has a Non-executive and Independent chairman. Two Directors on the Board are Executive directors. None of the Directors on the Board is a member of more than five Board level committees as required under the Code except Mr. S K Tuteja and Dr. M A Zahir. Further, none of the Directors on the Board is a member of more than 10 Board level committees or act as a chairman of more than 5 Board level committees as required under Clause 49 of the Listing Agreement.

## The Board's definition of an Independent Director

An Independent director shall mean Non-executive Director of the Company who:

- a. apart from receiving Director's remuneration, does not have any material pecuniary relationships or transactions with the Company, its promoters, its Directors, its senior management or its holding Company, its subsidiaries and associates which may affect independence of the Director
- b. is not related to promoters or persons occupying management positions at the Board level or at one level below the Board
- c. has not been an executive of the Company in the immediately preceding three financial years
- d. is not a partner or an executive or was not partner or an executive during the preceding three years, of any of the following:

- i) the statutory audit firm or the internal audit firm that is associated with the Company, and
- ii) the legal firm(s) and consulting firm(s) that have a material association with the Company
- e. is not a material supplier, service provider or customer or a lessor or lessee of the Company, which may affect independence of the Director
- f. is not a substantial shareholder of the Company i.e. owning two percent or more of the block of voting shares
- g. is not less than 21 years of age

The Board of the Company has also decided that materiality of relationship with the Directors shall be ascertained on the following basis:

- The concept of materiality is relevant from the recipient's point of view and not from that of the Company
- The term material needs to be defined in percentage. Ten percent or more of recipient's gross revenue/receipt for the preceding year should form a material condition affecting independence

Based on the above test of independence, Mr S K Tuteja, Ms Pallavi Shroff, Mr Rajiv Dewan and Dr. M A Zahir are categorised as Independent directors.

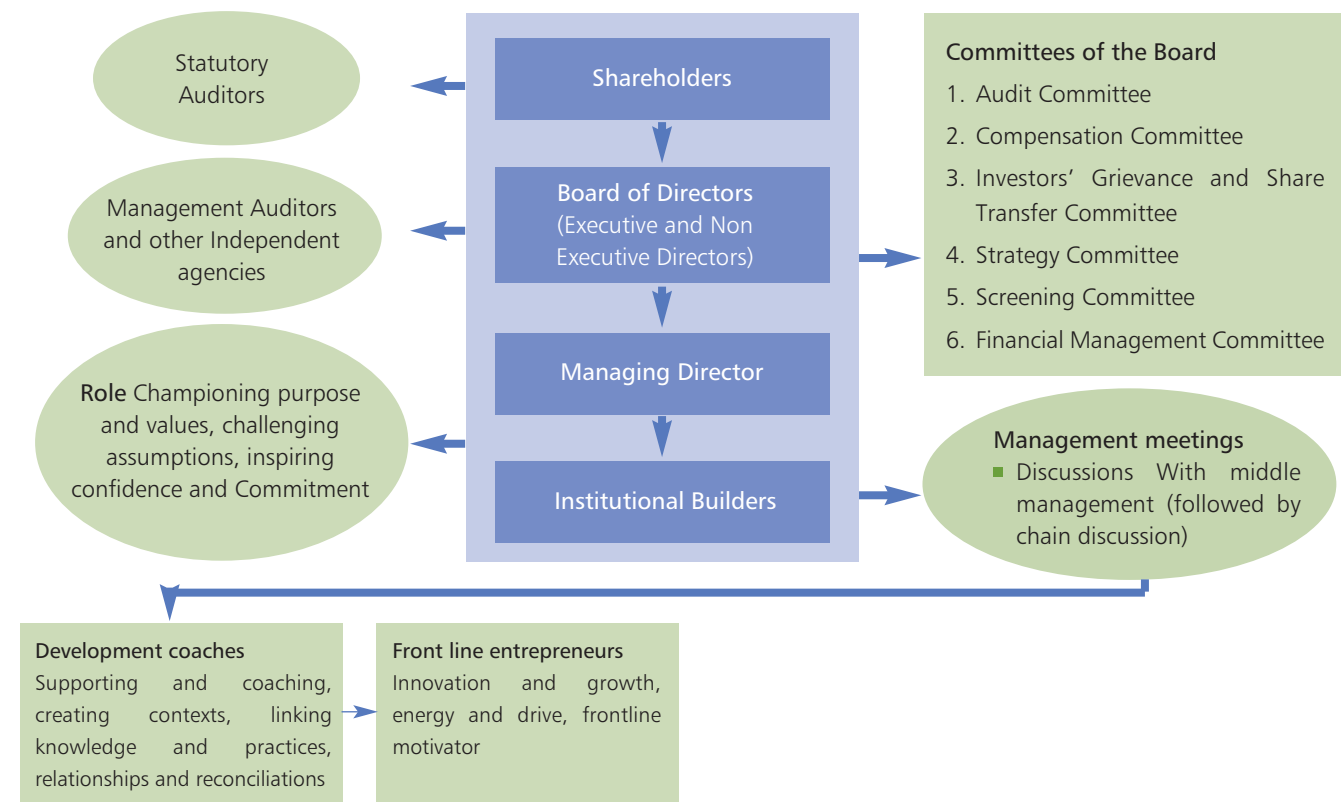
Other details relating to the Board are as follows:

Name	Designation	Category	Shareholding in Company (No. of shares)	No. of directorships held in all public companies #	No. of Board Committees' memberships held in all public companies @	No. of Board Committees' chairmanships held in all public companies @
Mr S K Tuteja	Chairman	Non-Executive, Independent	-	15	10	5
Mr Rajinder Gupta	Managing Director	Executive, Non Independent	5,88,266	7	1	-
Ms Pallavi Shroff	Director	Non-Executive, Independent	-	5	2	-
Mr Rajiv Dewan	Director	Non-Executive, Independent	23,290	11	5	1
Mr Raman Kumar	Wholetime Director	Executive, Non Independent	-	5	-	-
Dr M A Zahir	Director	Non-Executive, Independent	-	11	8	4

# including Trident Limited (formerly known as Abhishek Industries Limited) and excluding private and foreign companies  
 @ Board Committee for this purpose includes Audit Committee and Shareholders'/Investors' Grievance Committee (including Board Committees of the Company)

## Governance structure

The Company has laid a strong foundation for making Corporate governance a way of life by constituting a Board with balanced mix of experts of eminence and integrity, forming a core group of top level executives, inducting competent professionals across the organisation and putting in place best system, process and technology.



## Meetings

### Meeting details – board and committees

The Company holds atleast four Board meetings in a year, one in each quarter to review the financial results and other items of the agenda and the gap between the two Board meetings do not exceed four calendar months. Apart from the four scheduled Board meetings, additional Board meetings are also convened to address the specific requirements of the Company. Urgent matters are also approved by the Board by passing resolutions

through circulation. The Company also holds atleast one Audit Committee meeting in each quarter to inter-alia review financial results. Meeting of other committees of the Board are held whenever matters falling under their terms of reference need discussion and decision. Every Director on the Board is free to suggest any item for inclusion in the agenda for the consideration of the Board/Committee. The information as required under Clause 49 of the Listing Agreement and Combined Code of Corporate Governance and Conduct were made available to the members of the Board/ Committee.

Following are the details of meetings of Board of Directors and Committees thereof held between April 1, 2010 and March 31, 2011:

Sr. no	Particulars	No. of meetings held during the year	Date of meetings
1	Board meeting	4	May 3 2010, July 21, 2010, October 27, 2010, February 3, 2011
2	Audit Committee meeting	4	May 3, 2010, July 21, 2010, October 27, 2010, February 3, 2011
3	Compensation Committee	3	July 21, 2010, October 27, 2010, February 3, 2011
4	Investors' Grievance and Share Transfer Committee	4	April 6, 2010, July 21, 2010, November 27, 2010, February 3, 2011
5	Screening Committee	2	May 3, 2010, July 21, 2010
6	Strategy Committee	2	July 21, 2010, September 25, 2010
7	Financial Management Committee	7	May 15, 2010, July 6, 2010, October 27, 2010, November 27, 2010, February 3, 2011, March 25, 2011, March 31, 2011

There was a maximum time gap of not more than 98 days between two consecutive Board meetings and 98 days between two consecutive Audit Committee meetings.

## Attendance of each Director at the meetings of the Company

The detail of attendance of each Director of the Company in the Board and Committee meetings held during the financial year 2010-11 is given below:

Name of Director	Board		Audit Committee		Compensation Committee		Investors' Grievance and Share Transfer Committee		Screening Committee		Strategy Committee		Financial Management Committee	
	Held*	Attended	Held*	Attended	Held*	Attended	Held*	Attended	Held*	Attended	Held*	Attended	Held*	Attended
Mr S K Tuteja	4	4	4	4	3	3	1	1	2	2	2	2	≈	≈
Mr Rajinder Gupta	4	4	≈	≈	≈	≈	4	2	2	2	2	2	7	5
Ms Pallavi Shroff	4	0	≈	≈	3	0	≈	≈	2	0	2	0	≈	≈
Ms Ramni Nirula ^	2	0	2	0	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈
Mr Rajiv Dewan	4	4	4	4	≈	≈	4	4	≈	≈	≈	≈	7	7
Mr Karan Avtar Singh ^	1	0	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈
Mr Raman Kumar	4	3	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈
Mr Anurag Agarwal@	2	0	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈	≈
Dr M A Zahir#	2	2	2	2	3	3	3	2	≈	≈	≈	≈	≈	≈

- \* No. of meetings held during the tenure of respective Directors

- ≈ Not a member of the Committee

- ^ Mr Karan Avtar Singh and Ms. Ramni Nirula ceased to be Director w.e.f. May 3, 2010 and July 21, 2010 respectively.

- # Dr M A Zahir was appointed as Director of the Company w.e.f July 21, 2010.

- Mr S K Tuteja, Mr Rajinder Gupta and Mr Rajiv Dewan were present in the Annual General Meeting of the Company held on September 25, 2010

- @ Mr Anurag Agarwal was appointed as Director of the Company w.e.f July 21, 2010 and ceased to be a director w.e.f. May 16, 2011.

- The Chairman of Audit Committee and Investors' Grievance and Share Transfer Committee were present in Annual General Meeting of the Company held on September 25, 2010.

### Agenda and minutes

All the departments in the Company communicate to the Company Secretary well in advance with regard to matters requiring approval of the Board/Committees of the Board to enable him to include the same in the agenda for the Board/Committee meeting(s). Agenda papers are generally circulated to the Board members well in advance before the meeting of the Board.

The Company Secretary while preparing the agenda and minutes of the Board/Committee meeting is required to ensure adherence to the applicable provisions of the law including the Companies Act, 1956. The applicable Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) are also complied by the Company. The draft minutes of the proceedings of each meeting duly initialed by the Chairman of the meeting are circulated to the members for their comments and thereafter, confirmed by the Board/Committee in its next meeting. The Board also takes note of the minutes of the Committee meetings duly approved by their respective Chairman.

All material information is incorporated in the agenda papers for facilitating meaningful and focused discussions at the meeting. The information regularly supplied to the Board inter-alia includes the following:

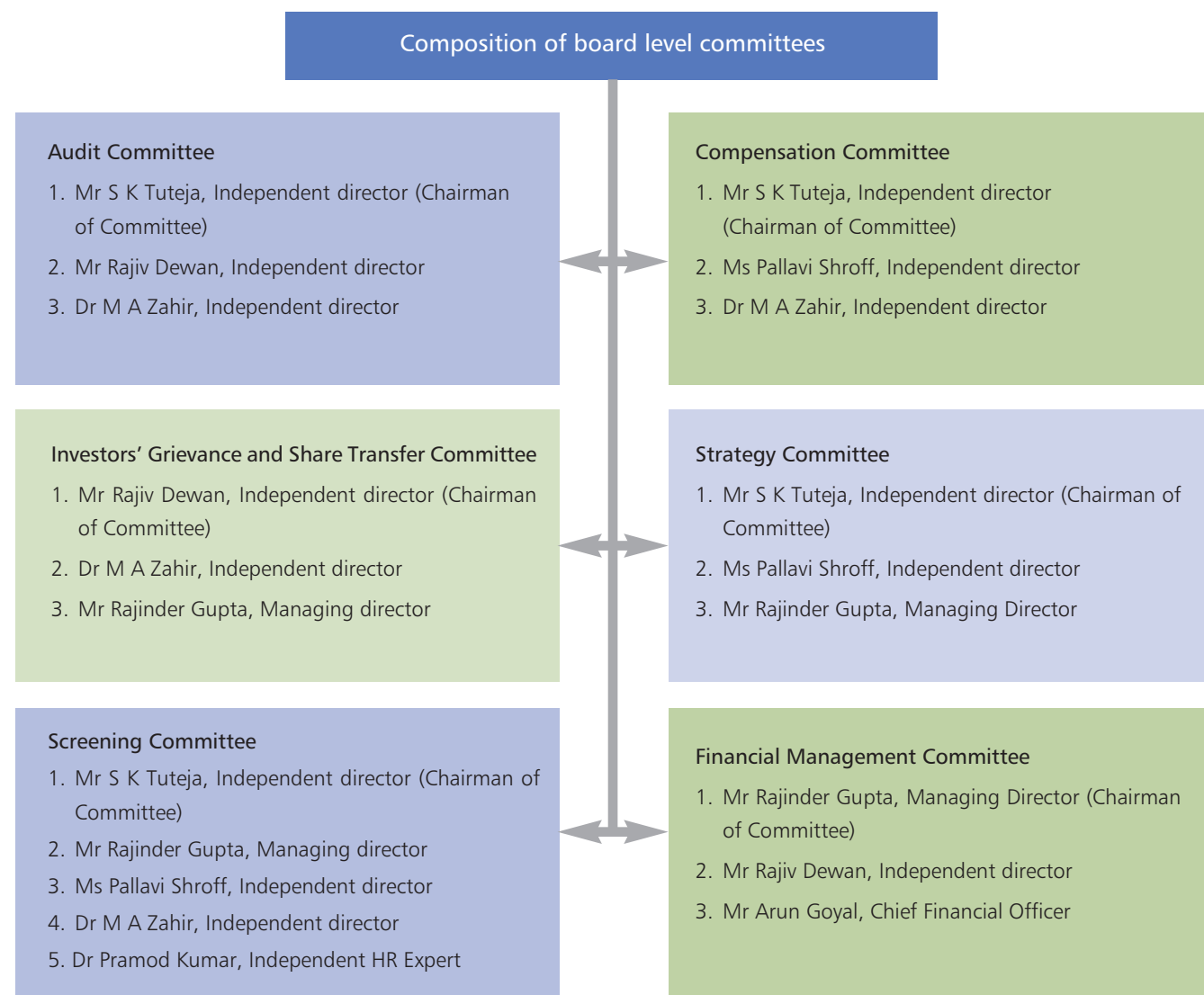
- Annual operating plans and budgets, and any updates thereon
- Capital budgets and updates
- Quarterly results for the Company and its operating divisions or business segments
- Minutes of meetings of Audit Committee and other committees of the Board
- Legal compliances report and certificate
- Accounts relating to the subsidiary companies
- Information on recruitment, resignation and remuneration of senior officers
- Show cause, demand, prosecution notices and penalty notices issued against the Company having material impact
- Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems, if any

- material default in financial obligations to and by the Company, or substantial non-recoveries against sale, if any
- Any issue, which involves possible public or product liability claims of substantial nature, including any judgment or order, which may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company, if any
- Details of any joint venture or collaboration agreement, if any
- Transactions that involve substantial payment towards goodwill, brand equity, or intellectual property, if any
- Significant labour problems and their proposed solutions. Any significant development in human resources/industrial relations front like signing of wage agreement, implementation of Voluntary Retirement

- Scheme, if any
- Sale of material nature of investments, subsidiaries, assets, which is not in normal course of business, if any
  - Quarterly details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material
  - Non-compliance of any regulatory, statutory nature or listing requirements and shareholders service such as delay in share transfer, if any

### Board level committees

The Board has constituted various Committees for smooth and efficient operation of the activities and is responsible for constituting, assigning, co-opting and fixing the terms of reference for the committees in line with the laws of land. The Chairman, quorum and the terms of reference of each committee have been approved by the Board.



### Terms of reference of board level committee

The Board while approving terms of reference of the Committees ensures that the same is in line with laws of land. The Board proactively reviews terms of reference of the Committees and modifies the same, if necessary, to meet the strategic and business needs. Following are brief terms of reference of board level committees:

#### Audit Committee

The terms of reference of Audit Committee are as per Listing Agreement and Companies Act, 1956. The broad terms of reference of Audit Committee as adopted by the Board are as under:

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending the appointment and removal of external Auditor, fixation of audit fee and also approval for payment of any other services.
- Reviewing with management the annual financial statements before submission to the Board, focusing primarily on:

- Any change in the accounting policies and practices
- Major accounting entries based on exercise of judgment by management
- Qualification on draft audit report
- Significant adjustments arising out of audit
- The going concern assumption
- Compliance with Accounting Standards
- Compliance with stock exchange and legal requirements concerning financial statements

- Any related party transactions i.e. transaction of the Company of material nature, with promoters or the management, their subsidiaries or relatives that may have potential conflict with the interest of the Company at large

- Reviewing with management, external and internal Auditor, adequacy of internal control systems
- Reviewing the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit
- Discussion with internal Auditors any significant findings and follow up thereon
- Reviewing the findings of any internal investigations by the internal Auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board

h) Discussion with external Auditors before the audit commences on the nature and scope of audit as well as have post audit discussion to ascertain any area of concern

i) Reviewing the Company's financial and risk management policies

j) To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payments of declared dividends) and creditors.

k) To approve unaudited quarterly financial results and publish the same as required in the Listing Agreement

Apart from above, the Committee also reviews other matters as required under Clause 49 of the Listing Agreement and other laws, rules and regulations.

### Compensation Committee

The broad terms of reference of Compensation Committee inter-alia include determination and review of remuneration package of Executive directors/CEO and formulation and administration of employee stock options plan of the Company.

### Investors' Grievance and Share Transfer Committee

The broad terms of reference of Investors' Grievance and Share Transfer Committee inter-alia include monitoring of work related to transfer/transmission/conversion/dematerialisation/rematerialisation/ subdivision/consolidation/split of shares of the Company, approving issue of duplicate share certificate and redressing all kind of shareholders'/investors' complaints.

### Strategy Committee

The broad terms of reference of Strategy Committee inter-alia include formulation of long term and strategic planning as well as resource management, performance review and monitoring and review of projects.

### Screening Committee

The broad terms of reference of Screening Committee inter-alia include determination of appropriate characteristics, skills and experience for the Board members and to make recommendation to the Board and to shareholders on the induction of any new Director.

### Financial Management Committee

The broad terms of reference of Financial Management Committee inter-alia include deciding bank operating powers & changes thereon, other banking related issues of the Company, approval and monitoring of borrowing, investments, loans and corporate guarantees.

## Directors' remuneration

### Remuneration policy of Directors

#### Executive director

The remuneration paid to the Executive directors is recommended by the Compensation Committee and approved by the Board of Directors subject to the approval by the shareholders and such authorities, as the case may be.

#### Non-executive director

Non Executive directors are paid by way of sitting fee for the

meeting of the Board and the Committee (as the case may be), attended by them. The remuneration paid to the Non-executive directors is approved by the Board of Directors, subject to the approval by the shareholders.

The synopsis of approvals for the remuneration paid to Mr Rajinder Gupta, Managing director, Mr Raman Kumar, Wholtime director and sitting fees paid to Non-executive directors during the year ended March 31, 2011 is given hereunder:

Sr. no	Approving authority	Date of approval		
		Executive directors		Non-executive directors
		Mr Rajinder Gupta (Managing director)	Mr Raman Kumar (Wholtime director)	
1	Compensation Committee	June 26, 2008	July 21, 2010	Not applicable
2	Board of Directors	June 27, 2008	July 21, 2010	May 15, 2009
3	Shareholders	September 24, 2008	September 25, 2010	December 12, 2003

During 2010-11, the Company did not advance any loan to any of its Directors. No stock options have been provided to Directors of the Company during the year under review.

The details of the remuneration paid to the Directors alongwith their relationships and business interests are detailed below:

#### Relationships of Directors, their business interests and remuneration

(Amount in Rs.)

Name of the Director	Relationship with other Directors	Business relationship with the Company, if any	Remuneration paid/payable during the year ended March 31, 2011			
			Sitting fee	Salary and perquisites	Commission	Total
Mr S K Tuteja	None	None	320,000	-	-	320,000
Mr Rajinder Gupta	None	Promoter	-	24,000,000	8,169,821	32,169,821
Ms Pallavi Shroff	None	None	-	-	-	-
Ms Ramni Nirula ^	None	Nominee of ICICI, a lender to the Company	-	-	-	-
Mr Rajiv Dewan	None	None	240,000	-	-	240,000
Mr Karan Avtar Singh ^	None	Nominee of PSIDC, an equity investor of the Company	-	-	-	-
Mr Raman Kumar#	None	None	-	1,764,643	-	1,764,643
Dr M A Zahir@	None	None	200,000#	-	-	200,000#
Mr Anurag Agarwal@	None	Nominee of PSIDC, an equity investor of the Company	-	-	-	-

^ Mr Karan Avtar Singh and Ms. Ramni Nirula ceased to be Director w.e.f. May 3, 2010 and July 21, 2010 respectively.

@ Dr M A Zahir and Mr. Anurag Agarwal were appointed as Directors of the Company w.e.f July 21, 2010.

# Including Rs. 20,000 paid for attending the Screening Committee meeting held on May 3, 2010 in the capacity of Independent HR Expert

The Company has also taken Director's and Officer's (D&O) Liability Insurance to protect its Directors' personal liability for financial losses that may arise out of their unintentional wrongful acts.

#### Pecuniary relationship or transaction of Non-executive directors vis-à-vis the Company

The Company does not have any direct pecuniary

relationship/transaction with any of its Non-executive directors. However, a sum of Rs 27,88,140 was paid to M/s Amarchand & Mangaldas & Suresh A Shroff & Co., during the financial year 2010-11 towards fees for legal services. Ms Pallavi Shroff, a Non-executive director of the Company is partner of M/s Amarchand & Mangaldas & Suresh A Shroff & Co. However, the above payment does not affect independence of Ms Pallavi Shroff as the same is not material as per criteria fixed by the Board.

## Criteria for payment of commission

In addition to the monthly remuneration, the Managing director is also entitled to receive commission at the rate of one percent of the net profits of the Company as computed under Section 349 of the Companies Act, 1956, as per the terms of his appointment recommended by the Compensation Committee in its meeting held on June 26, 2008 and approved by the Board in its meeting held on June 27, 2008 and the shareholders in their Annual General Meeting held on September 24, 2008.

## Termination of agreement with the Managing director and Wholtime director and severance fees

The employment of Managing director and Wholtime director

shall terminate automatically in the event of their ceasing to be a Director of the Company in the General Meeting and/or in the event of their resignation as a Director of the Company and subsequent acceptance of the resignation by the Board.

## Directorships of Board members in other companies

The Directors of the Company also hold position as Directors, committee members, partners and shareholders in other reputed companies, associations and firms. The committee memberships/chairmanships held by the Directors in other corporate as on March 31, 2011 are in compliance with the Clause 49 of the Listing Agreement. Details of the same are as follows:

Name of Directors	Name of Companies	Position held/ interest	
Mr S K Tuteja	SML Isuzu Limited	Chairman – Board Chairman – Audit Committee Member – Share Transfer and Investor Relationship Committee	
	A2Z Maintenance & Engineering Services Limited	Chairman – Board Chairman – Audit Committee	
	Adani Logistics Limited	Chairman - Board	
	National Bulk Handling Corporation Limited	Chairman - Board	
	Daawat Foods Limited	Chairman - Board	
	Havells India Limited	Director - Board	
	Shree Renuka Sugars Limited	Director – Board Member – Share Transfer and Investor Relationship Committee	
	Precision Pipes and Profiles Company Limited	Director – Board Member – Audit Committee Member – Share Transfer and Investor Relationship Committee	
	SVIL Mines Limited	Director - Board	
	Indian Energy Exchange Limited	Director - Board	
	Axis Private Equity Limited	Director – Board Chairman – Audit Committee	
	Adani Enterprises Limited	Director – Board Member – Audit Committee	
	Intas Pharmaceuticals Limited	Director – Board Chairman – Audit Committee	
	Shree Renuka Energy Limited	Director – Board	
	Small Industrial Development Bank of India	Director – Board	
	Tiger Cold Chain Private Limited	Chairman – Board	
	Pegasus Assets Reconstruction Private Limited	Chairman - Board	
	Topworth Energy Private Limited	Director – Board	
	Mr Rajinder Gupta	Trident Group Limited	Chairman - Board
		Abhishek Energy Corporation Limited	Chairman – Board Shareholding > 2 percent
Himalayan Ayurvedic & Agro Research Centre Limited		Chairman - Board	
Trident Corporation Limited		Chairman - Board	
Abhishek Industries Inc.		Director - Board	
Trident Infotech Inc.		Director - Board	
Abhishek Ventures & Projects Limited		Director - Board	
Trinetra Technologies Limited		Director - Board	
Trident Towels Limited		Shareholding > 2 percent	

Name of Directors	Name of Companies	Position held/ interest
Ms Pallavi Shroff	Maruti Suzuki India Limited	Director – Board Member – Audit Committee
	Juniper Hotels Limited	Director – Board Member – Audit Committee
	Kotak Mahindra Old Mutual Life Insurance Limited	Director - Board
	PTL Enterprises Limited	Director - Board
	Artemis Health Services Private Limited	Director - Board
	Artemis Medical Services Private Limited	Director - Board
	Amarchand & Mangaldas & Suresh A Shroff & Co	Partner
Mr Rajiv Dewan	Trident Agritech Limited	Chairman - Board
	Malwa Industries Limited	Director – Board Member – Audit Committee
	Punjab Communication Limited	Director – Board Member – Audit Committee Member – Share transfer & Investor Grievance Committee
	Malwa Millenium Designs Limited	Director - Board
	Trinetra Technologies Limited	Director - Board
	Abhishek Ventures & Projects Limited	Director - Board
	Trident Aerospace Limited	Director - Board
	Trident Powercom Limited	Director - Board
	Trident Corporate Services Limited	Director - Board
	Trident Corporate Solutions Limited	Director - Board
	R Dewan & Co	Partner
Mr Raman Kumar	Rainbow Retail Limited	Director - Board
	Himalayan Ayurvedic & Agro Research Centre Limited	Director - Board
	Abhishek Corporate Services Limited	Director - Board
	Vivekananda Social Foundation (Section 25 Company)	Director - Board
Dr M A Zahir	Hero Cycles Limited	Director – Board Member – Audit Committee
	Hero Honda Finlease Limited	Director - Board
	Ralson India Limited	Director - Board
	Rockman Industries Limited	Director – Board Chairman – Audit Committee
	IOL Chemicals & Pharmaceuticals Limited	Director – Board Chairman – Audit Committee
	Sohrab Spinning Mills Limited	Director - Board
	Lotus Integrated Texpark Limited	Director – Board Member – Audit Committee
	Trident Infotech Limited	Director – Board Chairman – Audit Committee Chairman – Share transfer & Investor Grievance Committee
	Majestic Auto Limited	Director – Board Chairman – Audit Committee Chairman – Share transfer & Investor Grievance Committee
	Saber Paper Limited	Director – Board

A brief profile of the Directors is given elsewhere in this annual report, which forms part of the Corporate governance report.

## Management

The management's discussion and analysis report is given elsewhere in this annual report, which forms part of this Corporate governance report.

## Shareholders

### a) Disclosures regarding appointment/re-appointment of Directors

Pursuant to the articles of association of the Company, all the Directors for the time being except Managing director and Wholetime director shall retire annually and accordingly Mr S K

Tuteja, Ms Pallavi Shroff, Mr Rajiv Dewan and Dr M A Zahir Directors are retiring at the ensuing Annual General Meeting. All retiring Directors, offer themselves for re-appointment. The Screening Committee and Board have recommended re-appointment of Directors who are retiring and offer themselves for re-appointment.

The brief profile of the Directors being appointed and re-appointed and other relevant information is given elsewhere in this annual report, which forms part of the Corporate governance report.

### b) Means of communication

The quarterly, half yearly and annual financial results and quarterly shareholding pattern are posted on Company's official website www.tridentindia.com. As per the requirements of the Listing Agreement, the Company also provides information to the stock exchanges and update its website on regular basis to

include new developments in the Company.

All material information about the Company is promptly sent through facsimile/e-mail to the stock exchanges where the shares of the Company are listed.

Full version of the annual report including the notice of Annual General Meeting, management's discussion and analysis, Corporate Governance report, balance sheet, profit and loss account, cash flow statement along with the schedules and notes thereon, Directors' report and Auditors' report are sent to the shareholders within the stipulated time and are also uploaded on Company's official website www.tridentindia.com.

The Company generally publishes its financial results in the Business Standard and Rozana Spokesman. During the period under review, the Company published its financial results in the following newspapers:

Financial Results	Newspapers	Date of publication
Unaudited financial results for the quarter ended June 30, 2010	• Business Standard • Rozana Spokesman	July 22, 2010 July 22, 2010
Unaudited financial results for the quarter and Half Year ended September 30, 2010	• Business Standard • Rozana Spokesman	October 28, 2010 October 28, 2010
Unaudited financial results for the quarter and Nine Months ended December 31, 2010	• Business Standard • Rozana Spokesman	February 4, 2011 February 4, 2011
Audited financial results for the quarter and year ended March 31, 2011	• Business Standard • Rozana Spokesman	May 17, 2011* May 17, 2011*

\*Proposed

### c) Compliance Officer

The Board has appointed Mr Pawan Jain, Company Secretary (e-mail ID: pawanjain@tridentindia.com) as compliance officer of the Company.

The Compliance Officer can be contacted for any investor related matter relating to the Company on contact no. +91-161-5039999; and fax no. +91-161-5039900.

### d) Annual General Body Meetings of the Company

Details of last three Annual General Meetings of the Company is given hereunder:

AGM	Day	Date	Time	Venue	Special Resolutions passed
20th	Saturday	September 25, 2010	10.30 am	Trident Complex, Raikot Road, Barnala	No Special Resolution was passed at meeting
19th	Thursday	August 27, 2009	10:30 am	Trident Complex, Raikot Road, Barnala	Following three special resolutions were passed: • Appointment of Mr Raman Kumar as Wholetime director and payment of remuneration thereof • Increase in remuneration of Mr Abhishek Gupta • Employees Stock Options Scheme
18th	Wednesday	September 24, 2008	10:30 am	Trident Complex, Raikot Road, Barnala	Following two special resolutions were passed: • Re-appointment of Mr Rajinder Gupta as Managing director and remuneration thereof • Appointment of Mr Abhishek Gupta, son of Managing director as an employee of the Company

e) Postal ballots

The following resolutions were passed through Postal Ballots during the financial year 2010-11 for which the Board had appointed Mr S C Gupta, retired District Attorney as scrutiniser:-

Sr. no.	Date of passing resolutions	Description of ordinary resolution(s) and special resolution(s)	Voting pattern		Remarks
			For	Against	
1	September 24, 2010	• Ordinary resolution under Section 293(1)(d) of the Companies Act, 1956 for increase in Borrowing Powers	99.999%	0.001%	Passed with requisite majority
		• Ordinary resolution under Section 293(1)(a) of the Companies Act, 1956 for creation of charge on assets	99.999%	0.001%	Passed with requisite majority
		• Special resolution under Section 372A of the Companies Act, 1956 for increase of limit of inter corporate loans, investments etc	99.998%	0.002%	Passed with requisite majority
		• Special resolution under Section 314(1B) of the Companies Act, 1956 for appointment of Mr. Abhishek Gupta, relative of Director, as employee of the Company	99.999%	0.001%	Passed with requisite majority
		• Special resolution under Section 314(1B) of the Companies Act, 1956 for appointment of Ms. Madhu Gupta, relative of Director, as employee of the Company	99.999%	0.001%	Passed with requisite majority
		• Ordinary resolution under Section 94 of the Companies Act, 1956 for Increase in Authorised Share Capital of the Company	99.999%	0.001%	Passed with requisite majority
		• Ordinary resolution under Section 16 of the Companies Act, 1956 for Alteration in Memorandum of Association of the Company	99.999%	0.001%	Passed with requisite majority
		• Special resolution under Section 31 of the Companies Act, 1956 for Alteration in Articles of Association of the Company	99.999%	0.001%	Passed with requisite majority
		• Special resolution under Section 81(1A) of the Companies Act, 1956 for raising of funds through issue of securities	99.999%	0.001%	Passed with requisite majority
		• Special resolution under Sections 198, 269, 309 read with Schedule XIII of the Companies Act, 1956 for increase in remuneration of Mr. Raman Kumar, Wholtime director of the Company	99.999%	0.001%	Passed with requisite majority
2	March 25, 2011	• Special resolution under Section 21 of the Companies Act, 1956 to Change the Name of the Company	99.99%	0.01%	Passed with requisite majority
		• Ordinary Resolution under Section 16 of the Companies Act, 1956 for Alteration in Name Clause of Memorandum of Association	99.99%	0.01%	Passed with requisite majority
		• Special resolution under Section 31 of the Companies Act, 1956 for Alteration in Name Clause of Articles of Association	99.99%	0.01%	Passed with requisite majority
		• Ordinary resolution under Section 94 of the Companies Act, 1956 for Increase in Authorised Share Capital of the Company	99.99%	0.01%	Passed with requisite majority
		• Ordinary resolution under Section 16 of the Companies Act, 1956 for Alteration in Capital Clause of Memorandum of Association	99.99%	0.01%	Passed with requisite majority
		• Special resolution under Section 81(1A) of the Companies Act, 1956 for Issue of Warrants on preferential basis	99.98%	0.02%	Passed with requisite majority

Disclosures

a) Related party transactions

- There was no materially significant related party transactions, pecuniary transactions or relationships between the Company and its Directors, promoters or the management that may have potential conflict with the interests of the Company at large except the details of transactions annexed to the balance sheet disclosed as per Accounting Standard 18 of the Institute of Chartered Accountants of India
- All details relating to financial and commercial transactions, where Directors may have a potential interest are provided to the Board and the interested Directors neither participate in the discussion, nor do they vote on such matters. The Audit Committee of the Company also reviews related party transactions on periodical basis.

b) Compliances made by the Company

- The Company has continued to comply with the requirements of the stock exchanges, SEBI and other statutory authorities on all matters related to capital market during the last three years.
- No penalties or strictures have been imposed on the Company by the stock exchanges, SEBI or any other authority on any matter related to capital market during the last three years.

Corporate ethics

As a responsible corporate citizen, the Company consciously follows corporate ethics in both business and corporate interactions. The Company has framed various codes and policies, which act as guiding principles for carrying business in ethical way. Some of our policies are:

- Code of conduct for prevention of insider trading
- Code of corporate disclosure
- Whistle Blower Policy
- Combined code of corporate governance and conduct
- Safety, Health and Environment (SHE) Policy
- Values framework
- Risk management procedure

Compliance status with mandatory and non-mandatory requirements of Clause 49 of the Listing Agreement

Mandatory requirements

The Company has complied with all the mandatory requirements of Clause 49 of Listing Agreements entered into with Stock Exchanges.

Non-mandatory requirements

Compliance status with non-mandatory requirements is given below:

- The Chairman of the Company is entitled to seek any advice and consultancy in relation to the performance of his duties and is also entitled to claim reimbursement of the expenses incurred in this regard and other office facilities.
- Company has set up Compensation Committee comprising of three Independent directors. Details of the Committee are given in this report under the head Board Level Committees

c) Presently, half yearly financial performance is not being sent to each household of shareholders. However, Company on quarterly basis sends financial results to all shareholders who have registered their e-mail ids with depositories/ RTA/ Company.

d) The performance evaluation of all Directors (executive and non-executive) is done by the Screening Committee, which comprises of three Independent directors, one Executive director and one independent person having expertise in Human Resources.

e) The Company has adopted Whistle Blower Policy. No personnel is denied access to the Audit Committee.

General shareholders information

The following information would be useful to our shareholders:

a) Annual General Meeting

Date	September 30, 2011
Day	Friday
Time	10:30 AM
Venue	Trident Complex, Raikot Road, Barnala, Punjab
Dividend payment date	October 5, 2011

b) Financial calendar

Next financial year	April 1, 2011 to March 31, 2012
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c) The financial results will be adopted as per the following tentative schedule:

For the quarter ended June 30, 2011	July 2011 (4th week)
For the quarter and half year ended September 30, 2011	October 2011 (4th week)
For the quarter and period ended December 31, 2011	January 2012 (4th week)
For the quarter and year ended March 31, 2012	May 2012 (2nd week)

d) Date of book closure for the purpose of Dividend and Annual General Meeting:

The Share Transfer Book and Members' Register shall remain closed from Saturday, September 24, 2011 to Friday, September 30, 2011 (both days inclusive) for the purpose of Dividend and 21st Annual General Meeting of the Company.

e) Listing on stock exchanges

As on March 31, 2011, the equity shares of the Company are listed on the following exchanges:

1. <b>Bombay Stock Exchange Limited</b> Phiroze Jeejeebhoy Towers, 25th Floor, Dalal Street, Mumbai – 400 001
2. <b>National Stock Exchange of India Limited</b> Exchange Plaza, Plot No. C/1 G Block, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

f) Listing fees

Listing fees for the year 2011-12 has been paid to the stock exchanges where the equity shares of the Company are listed in the month of April, 2011 i.e. within the stipulated time.

**g) Stock code**

The Company's code at the stock exchanges and news agencies are:

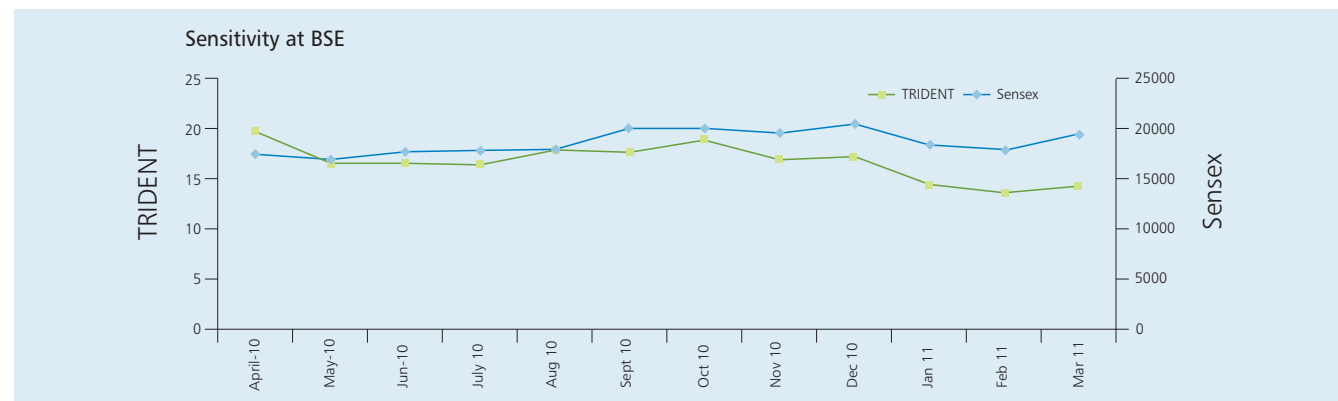
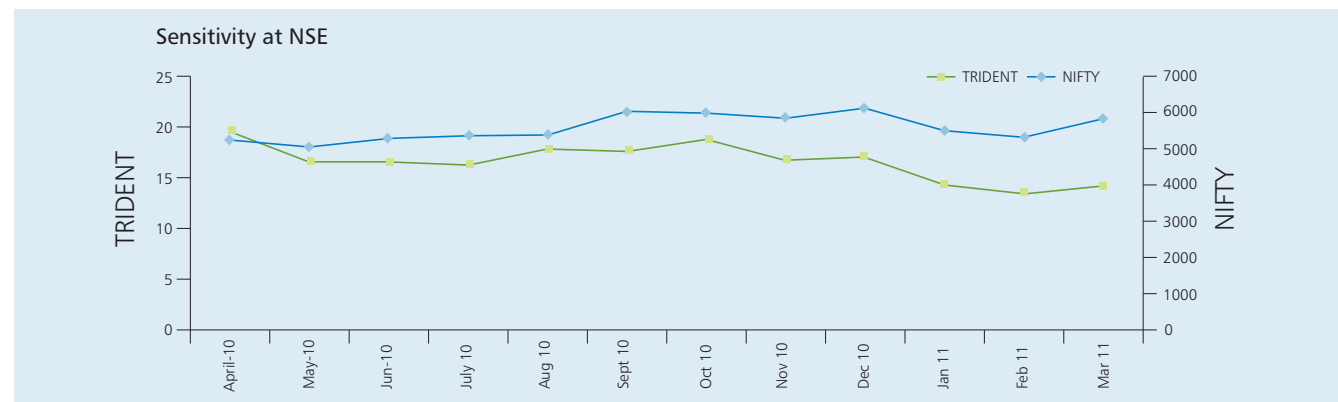
Sr. no	Name of stock exchanges	Stock code	Reuters code	Bloomberg
1	Bombay Stock Exchange Limited	521064	TRIE.BO	TRID:IN
2	National Stock Exchange of India Limited	TRIDENT	TRIE.NS	TRID:IN

**h) Market price data**

Monthly high and low prices of equity shares of Trident Limited at the Bombay Stock Exchange Limited (BSE) and at the National Stock Exchange of India Limited (NSE) during the year under review in comparison to BSE (sensex) and NSE (nifty) are given hereunder:

Month	BSE					NSE				
	Share prices		Volume	Sensex		Share Prices		Volume	Nifty	
	High	Low		High	Low	High	Low		High	Low
April, 2010	20.80	14.25	15471852	18047.86	17276.80	20.80	14.20	16008595	5399.65	5160.90
May, 2010	20.25	15.05	5191477	17536.86	15960.15	20.50	15.00	5664314	5278.70	4786.45
June, 2010	18.50	15.40	5933574	17919.62	16318.39	18.50	14.65	6306802	5366.75	4961.05
July, 2010	18.50	16.00	8525766	18237.56	17395.58	18.50	15.95	8940736	5477.50	5225.60
August, 2010	22.80	16.45	34041035	18475.27	17819.99	22.75	16.50	32562578	5549.80	5348.90
September, 2010	19.75	16.95	3055414	20267.98	18027.12	19.70	17.00	2638278	6073.50	5403.05
October, 2010	20.65	17.05	3978432	20854.55	19768.96	20.70	17.20	2587155	6284.10	5937.10
November, 2010	21.15	16.10	3849298	21108.64	18954.82	21.20	16.00	2568126	6338.50	5690.35
December, 2010	18.15	14.00	2300551	20552.03	19074.57	18.00	14.00	1876274	6147.30	5721.15
January, 2011	18.10	14.10	1532257	20664.80	18038.48	17.95	14.00	1446150	6181.05	5416.65
February, 2011	16.20	13.00	2080102	18690.97	17295.62	16.20	12.90	2746568	5599.25	5177.70
March, 2011	15.40	13.00	2783653	19575.16	17792.17	15.00	13.05	1316882	5872.00	5348.20

Source: Reuters



**i) Registrar and Share Transfer Agent**

M/s Alankit Assignments Limited, New Delhi has been appointed as the Registrar and Share Transfer Agent of the Company for handling the share transfer work both in physical and electronic form. All correspondence relating to share transfer, transmission, dematerialisation and rematerialisation can be made at the following address:

M/s Alankit Assignments Limited (Unit: Trident Limited)  
2E/21 Jhandewalan Extension, New Delhi – 110 055  
Tel : +91-11-23541234, 42541234, Fax : +91-11-42541967  
e-mail : rta@alankit.com

**j) Share Transfer System**

All physical share transfers and dematerialisation are handled by M/s Alankit Assignments Limited, Registrar and Share Transfer Agent of the Company at 2E/21 Jhandewalan Extension, New Delhi – 110 055.

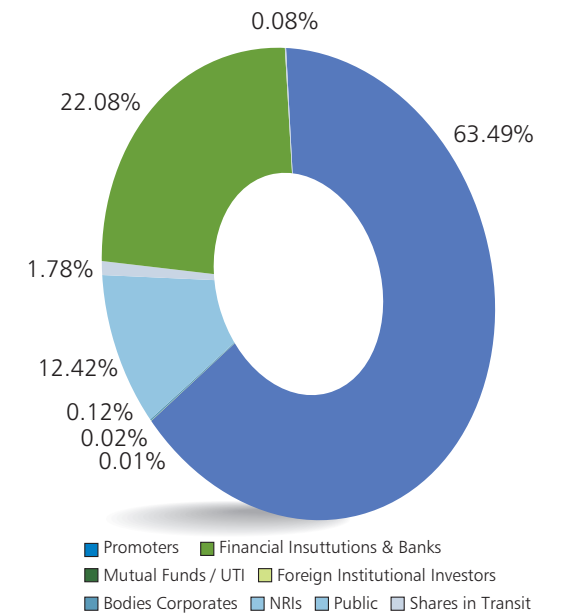
**k) Distribution of shareholding**

As on March 31, 2011 the distribution of shareholding was as follows:

Shareholding of nominal value in Rs	Shareholders		Shareholding	
	Number	Percent	Shares	Percent
up to 5,000	64563	77.80	13252917	5.96
5,001 to 10,000	10515	12.67	8233880	3.70
10,001 to 20,000	4443	5.35	6651412	2.99
20,001 to 30,000	1277	1.54	3310758	1.49
30,001 to 40,000	467	0.56	1691551	0.76
40,001 to 50,000	565	0.68	2719568	1.23
50,001 to 100,000	614	0.74	4714674	2.12
100,001 and above	547	0.66	181726751	81.75
<b>Total</b>	<b>82991</b>	<b>100.00</b>	<b>222301511</b>	<b>100.00</b>

**l) Category wise shareholding as on March 31, 2011**

Category	No. of shares held	Percent of shareholding
<b>Promoters</b>		
Indian promoters	141,143,373	63.49
Institutional investors		
- Mutual Funds/UTI	42,065	0.02
- Banks, financial institutions	27,126	0.01
- FIIs	2,72,829	0.12
Others		
- Corporate bodies/Trust	2,75,99,025	12.42
- Indian public	4,90,95,745	22.08
- NRIs/OCBs	39,47,984	1.78
- Shares in transit	1,73,364	0.08
<b>Grand total</b>	<b>22,23,01,511</b>	<b>100.00</b>



**m) Details of shares held more than one percent as on March 31, 2011**

Name of shareholder	No. of shares held	Percent of shareholding
Madhuraj Foundation	79538423	35.78
Trident Group Limited	49421608	22.23
Smt Mayadevi Trust	3879480	1.75
Punjab State Industrial Development Corporation Limited	7715596	3.47
Prudent Traders Private Limited	18860000	8.48

**n) Dematerialisation of shares**

The equity shares of the Company are compulsory traded and settled only in the dematerialised form under ISIN No. INE 064C01014.

The details of the equity shares of the Company dematerialised as on March 31, 2011 is given hereunder:

Particulars	As on March 31, 2011		As on March 31, 2010	
	No of shares	Percent	No of shares	Percent
No of shares dematerialised	111,129,137	49.99	93,502,729	42.08
-NSDL	38,467,972	17.30	38,592,226	17.37
-CDSL	72,661,165	32.69	54,910,503	24.71
No of shares in physical form	111,172,374	50.01	128,691,946	57.92
<b>Total</b>	<b>222,301,511</b>	<b>100.00</b>	<b>222,194,675</b>	<b>100.00</b>

**o) Issue of Warrants**

The Company has no outstanding warrants as on March 31, 2011

However, the Company has issued 2,00,00,000 warrants to M/s Trident Capital Limited, a promoter group entity and 1,50,00,000 warrants to M/s Glaze Ventures Private Limited, a

non promoter group entity at a premium of Rs. 7.05/- i.e at 17.05/- on April 27, 2011 pursuant to the approval of the shareholders by postal ballot on March 25, 2011. The allottees of warrants have an option to get these warrants converted into equivalent number of equity shares of the Company within 18 months from the date of allotment.

**p) Correspondence received/resolved**

Nature	Number of letters (April 2010 – Mar 2011)		
	Received	Attended	Pending
Transfer of shares	52	52	
Dividend/Revalidation	126	125	1*
Duplicate shares	46	46	
Loss of shares	103	103	
SEBI/Stock exchange	9	9	
Change of address	194	194	
Conversion	182	182	
Misc. like demat / mandate / nomination / POA / annual report / transmission	291	291	
<b>Total</b>	<b>1003</b>	<b>1002</b>	<b>1*</b>

\* Resolved

**q) Share transfer/demat requests in process**

As on March 31, 2011, there were no request for dematerialisation or transfer was in process.

**r) Stock options**

1. The Company has granted options to its employees under Abhishek (now Trident) Employee Stock Options Plan, 2007. The Company has made two grants under the scheme till the date. The first grant was made on July 9, 2007 and second grant was made on July 23, 2009 by the Compensation Committee as per the terms and conditions of Employee Stock Options Plan, 2007. As per the terms of the plan, the Company can allot a maximum of 9,909,733 options to eligible employees from time to time. One option entitles the participant for one equity share of the Company subject to fulfillment of vesting criteria. Since these are the options given to participants, the exact impact on the paid up capital of the Company depends on exercise of rights of participants to convert these options into equity shares of the Company. As on March 31, 2011 a total of 6,824,846 options were

outstanding and in force. There has been exercise of 106,836 options during the financial year 2010-11.

2. The Company had also introduced new Abhishek (now Trident) Employee Stock Options Scheme, 2009 after the approval of shareholders in their meeting held on August 27, 2009. This scheme may be implemented through trust route. There has not been any grant under Abhishek Employee Stock Options Scheme, 2009 till now.

**s) Exchange of shares of erstwhile Varinder Agro Chemicals Limited with Trident Limited**

After merger of Varinder Agro Chemicals Limited (VACL) with Trident Limited (Formerly Abhishek Industries Limited), the Company has allotted 70 fully paid equity shares of TRIDENT for every 24 fully paid equity shares of VACL. The Company sent individual letters to all the shareholders of VACL to exchange their share certificates of VACL for share certificates of Trident Limited.

The shareholders who are still holding shares of erstwhile

VACL are requested to surrender their share certificates of VACL at the corporate office of the Company at E - 212 Kitchlu Nagar, Ludhiana – 141001 to get the share certificates of Trident Limited.

remains unpaid/unclaimed over a period of seven years shall be transferred to the Investor Education and Protection Fund as per the law.

**t) Unclaimed Dividend**

Shareholders who have not yet encashed their dividend warrants for the year 2005-6 may approach the Company for re-validation and issue of duplicate warrants. Dividend which

**u) Nomination**

Shareholders holding shares in physical form and desirous of making nomination in respect of their shareholding in the Company are requested to submit their request to the Company in Form 2B.

**v) Plant locations**

The Company's manufacturing facilities are located at the following locations:

Yarn division		Terry towel division	Paper and chemicals division
Trident Complex, Raikot Road, Barnala - 148 101 Punjab	Trident Complex, Hoshangabad Road, Budni, Sehore-466 445 Madhya Pradesh	Trident Complex, Mansa Road, Dhaura, Barnala - 148 107 Punjab	Trident Complex, Mansa Road, Dhaura, Barnala - 148 107 Punjab

**w) Address of subsidiary**

The Company does not have any subsidiary as on March 31, 2011.

Limited ceases to be Wholly Owned Subsidiary of Trident Limited with effect from February 9, 2011.

**x) Change of Name**

The Name of the Company has been changed from Abhishek Industries Limited to Trident Limited with effect from April 18, 2011

Further, the Company had disinvested its 51 percent holding in Abhishek Industries Inc, USA, wholly owned subsidiary of the Company on March 30, 2011 and accordingly Abhishek Industries Inc, USA ceased to be subsidiary of Trident Limited with effect from March 30, 2011.

**y) Cessation of Abhishek Global Ventures Limited & Abhishek Industries Inc, USA as Wholly Owned Subsidiaries of the Company**

Pursuant to the Scheme of arrangement for amalgamation of Abhishek Global Ventures Limited (transferor Company) with Trident Corporation Limited (Transferee Company) sanctioned by Hon'ble High Court of Punjab, Haryana & Chandigarh vide Order dated January 18, 2011, Abhishek Global Ventures

**z) Address for correspondence**

Trident Limited  
Trident Group  
Sanghera – 148 101, India  
Phone no. +91-161-5039999  
Fax no. +91-161-5039900  
e-mail ID: investor@tridentindia.com;  
website: www.tridentindia.com

## CERTIFICATE ON CORPORATE GOVERNANCE

To the Members of

**Trident Limited** (formerly known as Abhishek Industries Limited)

We have examined the compliance of conditions of Corporate governance by Trident limited (formerly known as Abhishek Industries Limited) ("the Company") for the year ended March 31, 2011, as stipulated in clause 49 of the Listing Agreements of the said Company with stock exchanges.

The Compliance of conditions of Corporate governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate governance as stipulated in the above mentioned Listing Agreements.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Deloitte Haskins & Sells  
Chartered Accountants  
Registration No. 015125N

Place: Gurgaon  
Date: May 16, 2011

Vijay Agarwal  
Partner  
Membership No. 094468